## **Kyowa Kirin Group Risk Management Policy**

Established on January 1, 2016 Revised on January 1, 2021

- 1. The Kyowa Kirin Group (hereafter referred to as "Our Group") recognize that achievement of management objectives can maintain sustainable growth and create mid to long-term corporate values underpinned by our management philosophy and core values. We implement risk management to achieve the objectives.
- 2. Our Group define risk as effect of uncertainty on management objectives, including opportunity and threat.
- 3. Our Group develop forward-looking risk management system to manage risks proactively under the responsibility of line management.
- 4. Our Group is a resilient organization against crisis through an integrated approach including prevention, preparation, early detection and prompt response.
- 5. Our Group define crisis as an event which obstruct the achievement of management objectives, have huge impacts and require immediate responses.
- 6. Our Group prioritize life and health during a crisis. Then we take prompt and relevant actions to minimize effect of the crisis and return to normal operation quickly and properly.
- 7. Our Group periodically review status of our risks and treatment and report to the Board of Directors of Kyowa Kirin Co., Ltd.